





# Supporting Sustainability with CMS

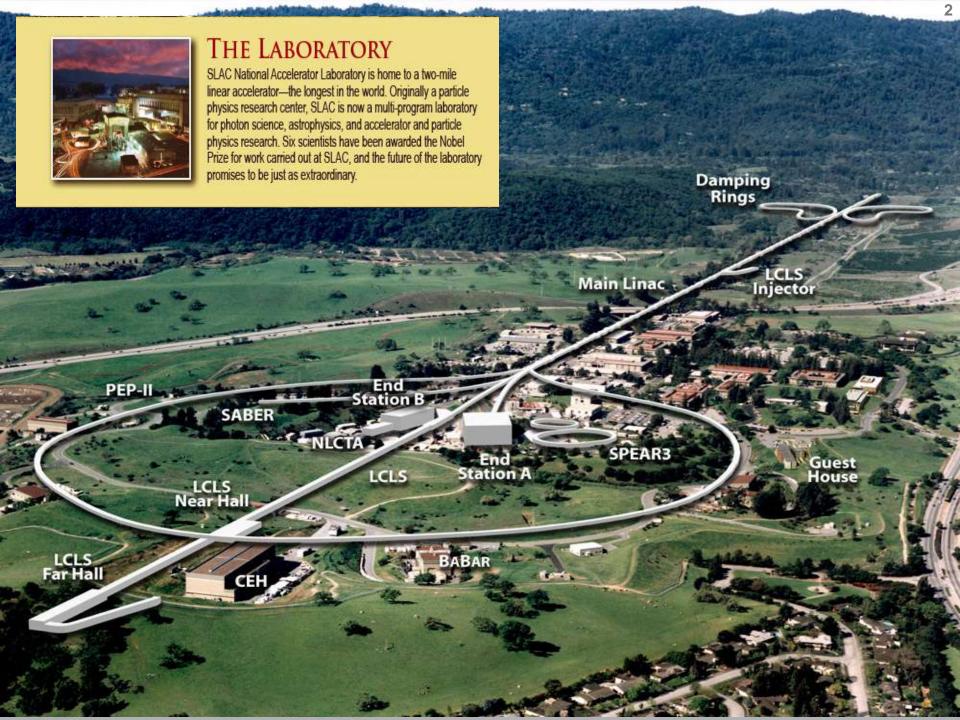
13<sup>th</sup> Annual Chemical Management Services Workshop

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October 12, 2010







## SLAC Facility – The Numbers

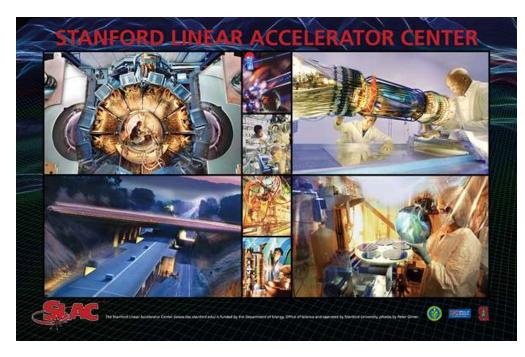
- 430 acres
- 500+ buildings
- 242 Delivery locations
- 463 CMS users (requesters, approvers, viewers)
- Annual chemical spend \$1.5 million

2010	Gas	352,736	2009	Gas	507,275	2008	Gas	496,010
	Chemicals	498,177		Chemicals	626,043		Chemicals	746,971

#### 4

## CMS Program: Initial Driver

- (1999-2001) New regulatory requirements for facility-wide tracking of chemical usage (Air Quality Management)
- Participation in Silicon Valley Chemical Management Services Pilot Project



#### CMS Program: Current Driver – EO 13514

EO 13514, Federal Leadership in Environmental, Energy, and Economic Performance, was signed by the President on October 5, 2009.

- Builds on EO 13423 Strengthening Federal Environmental, Energy, and Transportation Management, which remains in effect.
- DOE in process of combining Orders 450.1A and 430.2B
- EO 13514 is intended "to establish an integrated strategy towards sustainability in the Federal Government and to make reduction of greenhouse gas emissions a priority for Federal agencies."

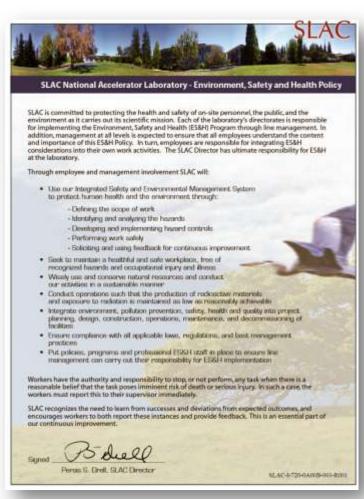


President Barack Obama participates in the CEQ Executive Order signing in the Oval Office, Oct. 5, 2009. (Official White House Photo by Pete Souza)

- The new E.O.:
  - establishes GHG emission reduction as an overarching, performance metric for all Federal agencies

#### CMS Program: Current Driver – EO 13514

- Current DOE Orders establish Environmental Management Systems (EMS) as the framework for implementing sustainable practices
- DOE adopted goals to develop sustainable pollution prevention practices and to reduce using chemicals that are toxic, hazardous and contribute to green house gas (GHG) emissions
  - Increase source reduction of pollutants and wastes
  - Reduce and minimize the acquisition, use, and disposal of hazardous chemicals and materials
  - Green purchasing (designated bio-based content products, non-ozone depleting substances, non- or less toxic materials)



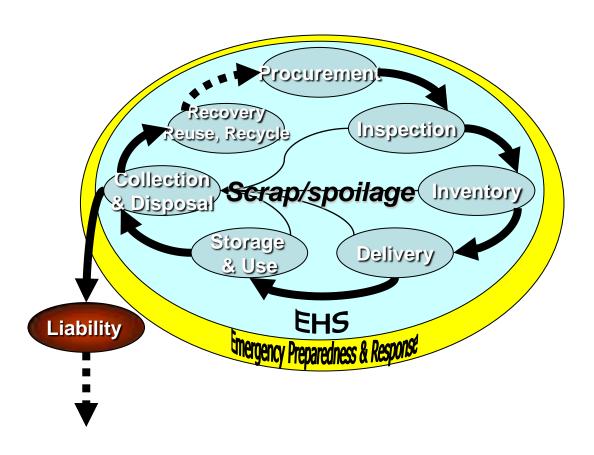
## Services and Scope of CMS Program

- Current services include:
  - e-Commerce
  - On-line catalogue
  - JIT logistics
  - Off-site, vendor managed inventory
  - Point-of-use delivery
  - MSDS Management
  - ESH reporting platform
  - Incentives for cost and waste reduction

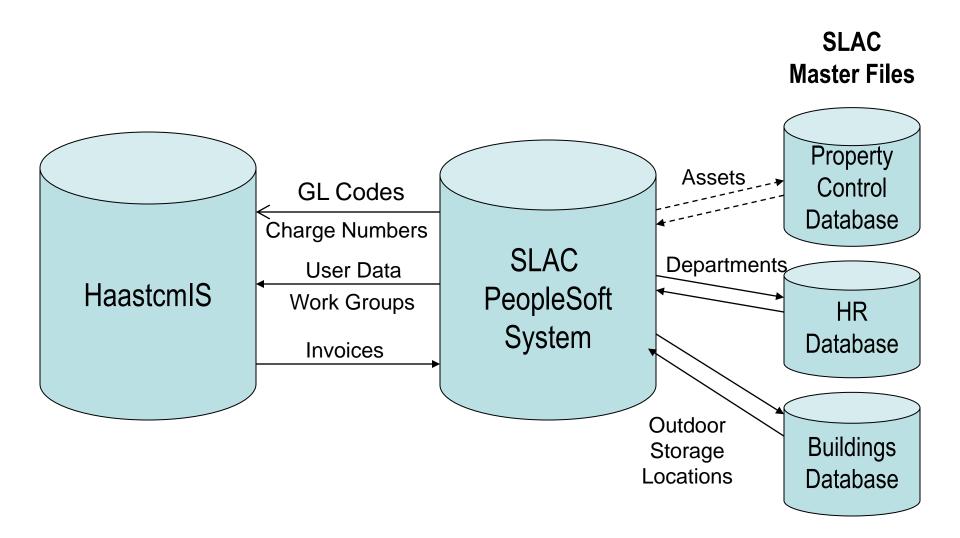


## Supporting Sustainability

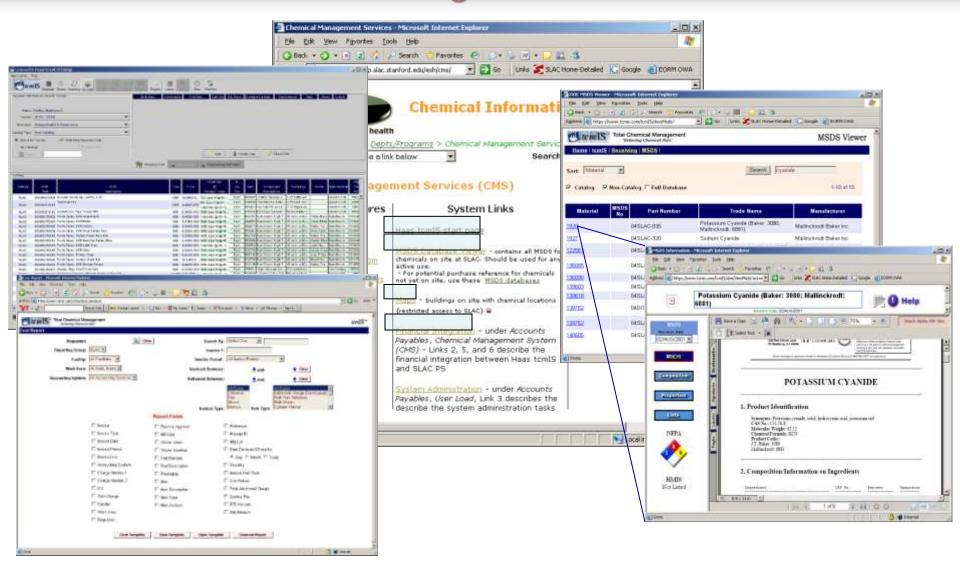
- What is sustainability
- Must know the system to control the system
- Importance of metrics



#### Data Integration



## Centralized Data Management in HaastcmIS

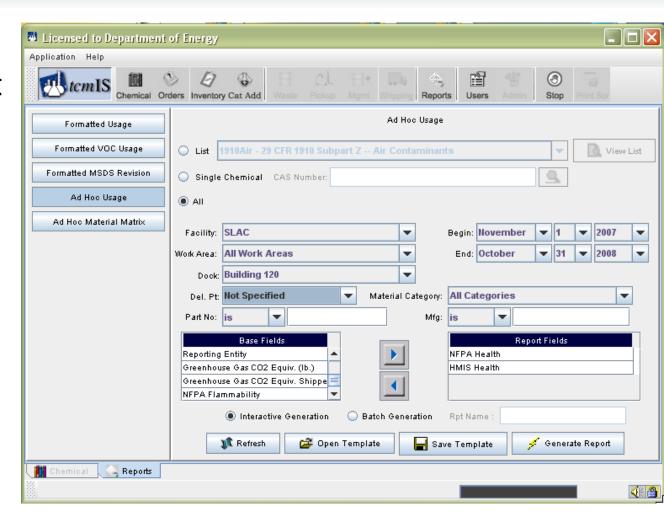






#### Report Function

- By regulatory list
- By chemical
- By field
- By work area, dock, or requester



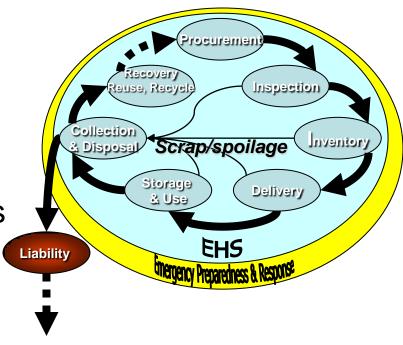
#### **Procurement**

#### Services

- Work Area specific catalog
- Order tracking capability
- One day delivery- MM
- Haas PO cycle time < 1 day</li>

#### Notables

- Chemical Screening Process
- "Greener Choice" identified
- Nanomaterials identified



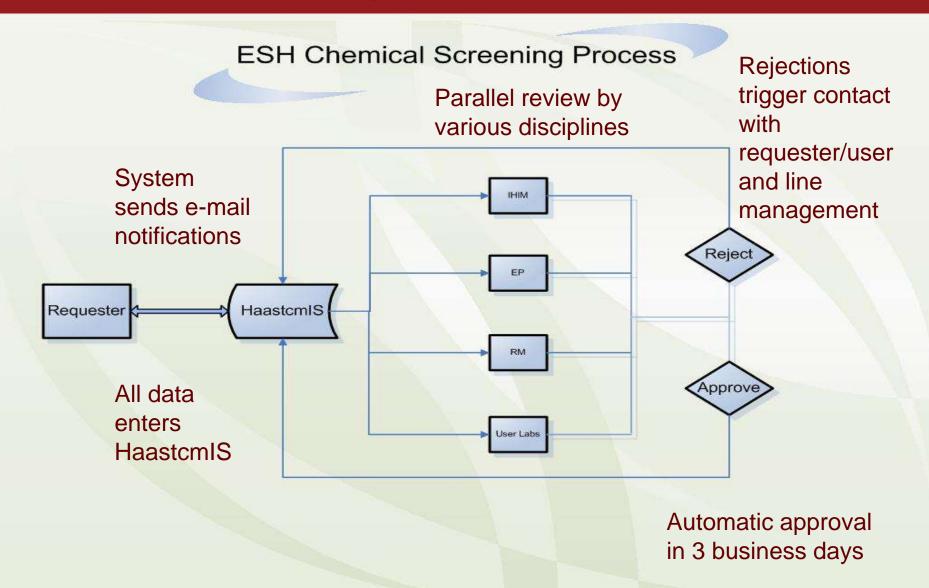
## **Chemical Screening Process**

Transparent criteria

FY'09 EMS goal

- ESH Manual
- WPC e-tool
- Balance between user needs and review needs
  - 3 business day limit after which automatic approval
- Places accountability and control back into hands of line management
  - Toxic and Hazardous Material Justification
     Form

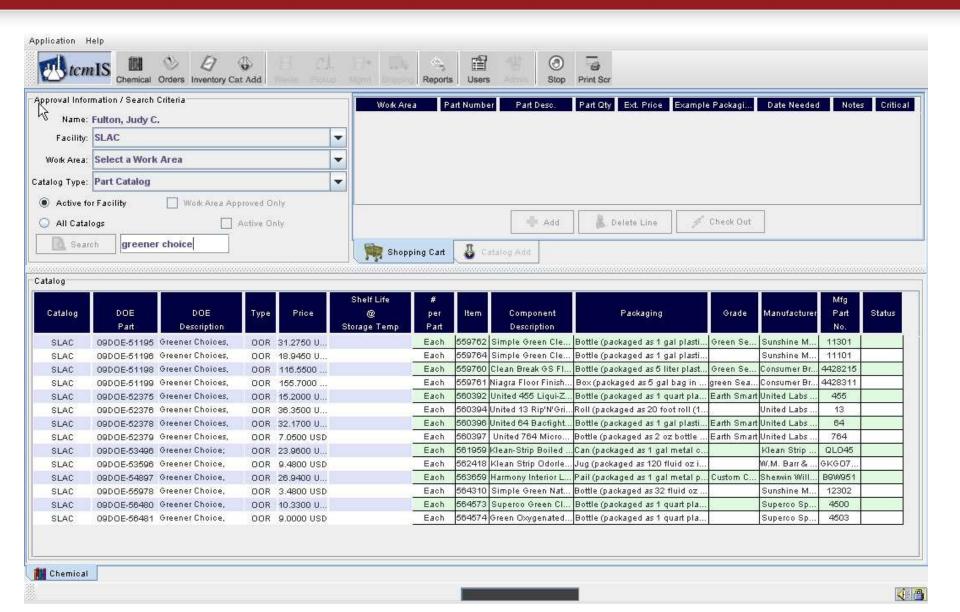
## Chemical Screening and Review



## Greening the Catalog

- Product substitutions process
  - Vendor presentations to selected workgroups
  - Testing for performance
  - Approval for substitution within catalog
    - Bio-based materials
    - Cleaning products

#### **Greener Choices**





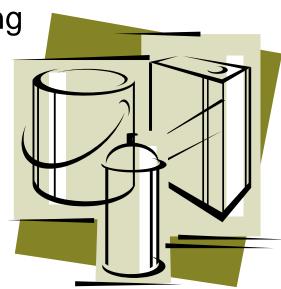
#### Inspection

- Pre-delivery inspection and bar-coding at Haas Hub
- Inspection on delivery by receiver
- Monthly Line Inspection
  - Chemical Storage Asset Custodian Program
- HazMat Field Verification Inspection



## Inventory

- Initial Baseline Inventory (Haas)
- Removed need to stockpile
- Inventory control and chemical screening
  - Limit quantity allowed to be ordered in a specified time frame
  - Limit type of material through screening
- Haas HMIS query tool
  - HMIS per building
- Order history per work group or requester
- Periodic Baseline Inventory



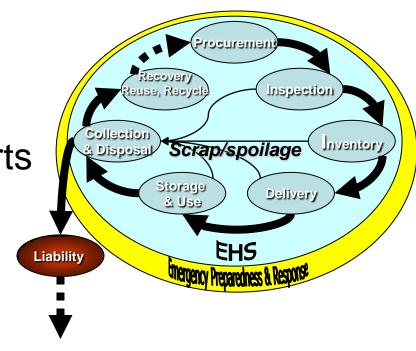
## Delivery

- Control of Receivers and Delivery Locations
- Delivery Safety Audits
- Direct delivery to work group



## Storage and Use

- MSDS Platform
- Report Functions
  - NFPA ratings
  - MSDS version updates
  - Use and emission reports
- CMS map
- Secondary Labels



#### Recovery, Redistribution and Reuse

- Redistribution programs
  - On-site for non-laboratory products
  - Partnership with Stanford for laboratory chemicals except gases
  - DOE Materials Exchange
- Ability to search for other users if only a small quantity is needed



#### **Future Directions**

- More support in finding and verifying green product claims and performance
- Greater focus on tracking and reducing GHG
- More service support for making catalog adds, ordering and distribution of chemicals- better information control into the system

#### Summary

#### "Our hardest competition was our previous way of doing business"

- Government purchase cards
- No measurement of service/delivery metrics
- No contract administrators in the private corporation sense
- Bias against lengthy service contracts
- No sense of strategic partnerships

#### What did SLAC have going for it?

- A hard and fast external driver
- Lab-wide acknowledgement of "there must be a better way"
- Committed laboratory director and ESH management leadership
- Participation in the Silicon Valley CMS Pilot Program

#### What did SLAC gain?

- Ability to centralize information and streamline process
- Ability to modify controls to meet safety and financial requirements
- A transparent system to all stakeholders
- Ability to generate financial and ESH reports based on procurement data
- Ability to screen and restrict chemical buys and tie into the work planning and control processes
- Flexibility to add features such as "Greener Choice"

